

# Towards resilient and robust procurement teams?

In 2023, organizations prioritize procurement resilience amid uncertainties. Risk management, digital transformation, supplier collaboration, and sustainability drive success by adapting, recovering, and ensuring supply chain continuity.



In partnership with

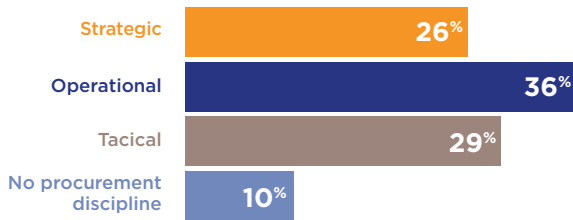


### Procurement top 5 priorities

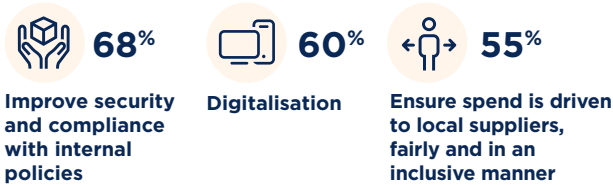


### A more strategic function?

Procurement maturity level



Top 3 strategies to deliver more strategic value



### Sustainability and inclusivity



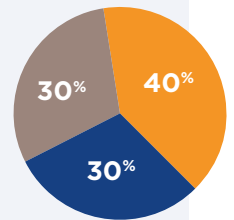
Main focus of ESG initiatives:

- Fair working conditions
- Anti-corruption policies
- Diversity and inclusivity

### Special focus on Public sector & NGOs

Current number of projects on the procurement plan

< 50  
51 - 100  
> 100



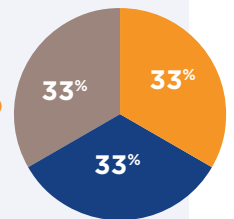
Have implemented a **Preferential procurement policy or a charter on PP in the SCM Policy?**

### Procurement performance

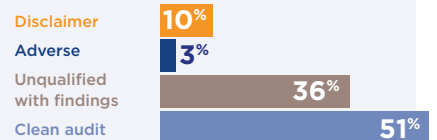


Time for Tender Conclusions

< 3 months (90 days)  
3 - 6 months  
> 6 months



Most recent audit outcome



### Procurement performance



described procurement's impact as **game changing**

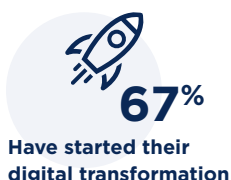
Procurement teams mainly **overperformed on cost reduction** but underperformed on supplier performance

Procurement resilience



**Policy implementation and Mitigation strategies for inflations-led risks** are the main 2 strategies to ensure **resilience**

### Digital transformation in Procurement



What is the status of your digital procurement project?



Top 3 digitalised processes

- Invoice management
- Ordering process
- Supplier onboarding and information management